PROFESSIONAL PROFILE

Mickaël A.

Supply Chain / IS / Data Project Manager

Specialized S&OP process | Demand & Supply planning

PRESENTATION

- **15 years of experience** in Supply Chain (Demand & Supply planning) in a wide variety of international environments: pharmaceuticals, aeronautics, agri-food,...
- Ability to analyze **complex problems** and find appropriate solutions
- Ability to **adapt quickly** to the industry and work independently
- Strong experience in **IT tools** oriented business **supply planning** with real analytical capabilities (BI and databases)
- Good knowledge of APS solutions on the market (Futurmaster, OMP, Dynasys, ...)
- Pragmatic, agile and a good communicator, I am committed to supporting all supply chain improvement initiatives on planning and forecasting issues. Thanks to my technical and functional skills, I position myself as a facilitator and ambassador: understanding the subjects is facilitated and promotes the emergence of high value-added solutions.

skills

S&OP | Demand & Supply planning

Strong expertise in industrial planning topics in different industries

Certifications CS&OP, green belt, CPIM part I

IS Project Management

Project manager in the implementation of various supply chain solutions (APS, ERP, business intelligence)

Coordination of multidisciplinary teams (sales, finance, marketing, production,...) & multicultural teams

Planning, budget, and risk management

Management of internal or external teams

Data

Recovery and exploitation of databases for the analysis of business problems

Knowledge of BI tools and associated languages

SECTORS OF ACTIVITY

- Pharmaceutical
- Aeronautics
- Food
- Retail
- Distribution
- Mining industry

SOFTWARE & METHODS

- APS: FUTURMASTER / OMP and Dynasys
- Excel/Access/Power query expert level
- BI: PowerBI/Qliksense/Databricks/BO
- Software packages: SAP (MM/SD/PP) and MFGPRO

EDUCATION

Diploma with dual skills:
Master's degree in management, engineering and materials ESIEE MANAGEMENT (Paris) and CNAM (Paris)

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EXPERIENCES CLES

GSK (GaxoSmithKline) – Vaccine

As part of a transformation program for supply chain planning processes and tools, deploy an analytical solution for assessing risk planning.

Project management assistance of the initiative

Duration: 1 year

- **Creation of a simulation model** to address capacity and leadtime issues
- Gather business requests and proposal of solutions.
- **Coordination of all developers** (data scientist / data engineer,..) for the realization of functionalities.
- Organization and animation of project committees and steering committees

Technical environments: APO, OMP, Power BI, Databricks, SQL

PANZANI

As part of a program to transform supply chain planning tools, deploy the Futurmaster forecasting solution in the group's GBUs.

Program Project Manager

Duration: 1 year

- Preparation and participation in **cross-functional workshops with the software vendor**
- Management of the monitoring of major risks and associated mitigation
- **Coordination of all internal or external service providers** for the creation of interfaces
- Organization and animation of project committees and steering committees

Technical environments: Futurmaster, PowerQuery (Excel)

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EXPERIENCES CLES

CALDERYS (IMERYS)

Transition mission to relaunch the S&OP process at the global level & inventory reduction following the Ukrainian crisis

Duration: 5 month

- **Coordination of the different supply chain services** of the continents (Asia, India, Europe, US)
- Definition of stock targets and management of the reduction (**-30% to -50% objective**) on 19 sites

SOLVAY

IT referent for the Dynasys solution on demand planning perimeter

Duration: 6 months

- Redesign of the solution to integrate the Demand and supply planning part within the same database
- work on additional functional improvements for the group's forecasters.

Technical environment: Dynasys N.skep

SODIAAL INTERNATIONAL, Lyon, France

As part of a group transformation program, design and deploy a core model forecast of the milk/butter/cream and cheese divisions to harmonize the company's S&OP practices.

IS Project Manager and IT/Supply Planning referent of the group

Duration: 2 years

- **Scoping and design of a functional and technical core model** on the futurmaster solution
- Participation in cross-functional workshops
- Management of the monitoring of major risks and associated mitigation
- **Coordination of all internal or external service providers** for the creation of interfaces
- Organization and animation of project committees and steering committees
- Understanding the issues and finding IT solutions to support the global MPS/S&OP (“dairy balance”)
- Responsible for the group's demand & supply solutions (**OMP, futurmaster and MFGPRO**)

Technical environments: OMP, Futurmaster, MFGPRO, power BI, SAP, PowerQuery (Excel)

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Sanofi Pasteur, Lyon, France

Within the global supply chain performance unit, design BI reports to automate data extraction and optimize the S&OP loop.

BI S&OP Project Manager

Duration: 2 year

- **Workshops to collect needs and prioritization**: interview of supply chain actors to define reporting, KPIs to be implemented
- Management of partners in the creation of dashboards
- Change management support in the new Qliksense tool
- **Supply Chain performance data analyst**: data exploration on specific topics
- **Creation of a cross-functional BI community** within the group and participation in POCs on various topics

Technical environments: Nskep, Qliksense, Qlikview, SAP, Access, Excel VBA, BW

Stanley Black & Decker, Paris, France

Implement an S&OP process at the European level for the proper management of the stocks of 70,000 references on 4 logistics sites.

S&OP process Leader

Duration: 4 years

- **Implementation of the monthly global S&OP** process to coordinate all Supply Chain partners (finance, distribution, marketing, production,...)
- **Animation of monthly meetings** demand review, supply review, Excess & Obsoletes, new product introduction,...
- **Expertise in the group's Demand & Supply planning** solution. Privileged relay of the IT department for the Supply Chain service
- Creation of reporting to drive the process. Data analysis to retrieve the best insights
- Adaptation of the tools in place to meet the needs (modification of interfaces, configuration)
- Management of the transition in sales practices (e.g. planning of promotions further upstream)

Technical environments: Demand solutions (forecasting/planning) SAP, Access, Excel VBA

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AUTRES EXPERIENCES

STPI (Aerospace & Rail Industry), Paris, France

Finalize the implementation of an ERP for production/planning management and guarantee stability to key account customers.

Supply Chain Manager

Duration: 1.5 years

- **Stabilization of the solution** implemented after a GO LIVE that disrupted the entire production chain
- **Audit of internal processes**, collection of needs and implementation of improvements in the IS
- Editor management for developments
- Search for solutions and answers to the various audits carried out by key accounts (AIRBUS, ZODIAC, ALSTOM,...)

Technical environments: MFGPRO

Placoplatre (Saint Gobain), Paris, France

Improve the supply chain of a production unit.

Planner

Duration: 2 years

- Creation of a transversal production master plan between 2 plants for the optimization of the industrial assets
- **Implementation of best practices** (pallet storage optimization, reliability of inventories,...)
- Training of users in new processes

Technical environments: SAP, Excel

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